** PUBLIC DISCLOSURE COPY **

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For the	: 2021 calendar year, or tax year beginning JUL I, ∠U∠I and e	nding J	UN 30, 2022			
В	Check if applicable	C Name of organization		D Employer identifi	cation number		
	Addres		. •				
	Name change	Doing business as	03-02237	31			
	Initial return Final return/	Number and street (or P.0. box if mail is not delivered to street address) 11 BALDWIN STREET	Room/suite	E Telephone number (802)223-2328			
_	termin ated		G Gross receipts \$	0 111 000			
Г	Ameno			H(a) Is this a group re			
F	Applic			for subordinates			
_	pendir	SAME AS C ABOVE		H(b) Are all subordinates in			
$\overline{\mathbf{T}}$	Tay-eye	empt status: X 501(c)(3)	r 527	1	list. See instructions		
		e: WWW.VNRC.ORG	<u> </u>	H(c) Group exemptio			
		organization: X Corporation Trust Association Other ►	I Year		A State of legal domicile: VT		
	art I	Summary	L Tour	or formation. 2300 K	otate of logal doffficite.		
_		Briefly describe the organization's mission or most significant activities: TO PR	ОТЕСТ	AND ENHANC	E VERMONT'S		
& Governance		NATURAL ENVIRONMENTS, CHARACTER, AND UNIQ					
nar		Check this box if the organization discontinued its operations or dispose					
Ver				1	16		
ၓ		Number of voting members of the governing body (rart vi, line 1a) Number of independent voting members of the governing body (Part VI, line 1b)			16		
ళ		Total number of individuals employed in calendar year 2021 (Part V, line 1a)			19		
ij		Total number of violunteers (estimate if necessary)			0		
Activities		Total number of volunteers (estimate if necessary) Total unrelated business revenue from Part VIII, column (C), line 12			0.		
¥		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.		
_	+ -	Net differenced business taxable income from 1 offi 950-1, Fart i, life 11		Prior Year	Current Year		
	8	Contributions and grants (Part VIII, line 1h)		1,316,533.			
Jue	9			12,171.	6,679.		
Revenue	40	• • • • • • • • • • • • • • • • • • • •		409,182.	276,431.		
æ	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	0.		
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,737,886.			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		15,908.	27,788.		
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.		
		Benefits paid to or for members (Part IX, column (A), line 4)		1,049,133.			
Expenses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.		
en	loa	Professional fundraising fees (Part IX, column (A), line 11e)	·····	0.	0.		
ă	_ D	Total fundraising expenses (Part IX, column (D), line 25) 120,84		418,896.	751,454.		
		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,483,937.			
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		253,949.			
_ 2		Revenue less expenses. Subtract line 18 from line 12		ginning of Current Year			
Net Assets or Find Ralances		Tabel assets (Deat V. line 1C)	De	7,716,100.	End of Year 7,109,604.		
\SSE Rais	20	Total assets (Part X, line 16)		414,812.	131,249.		
let /	21	Total liabilities (Part X, line 26)		7,301,288.	6,978,355.		
	22 art II	Net assets or fund balances. Subtract line 21 from line 20		7,301,200.	0,910,333.		
		Ities of perjury, I declare that I have examined this return, including accompanying schedules	and statem	ante and to the heet of m	v knowledge and helief it is		
	-	t, and complete. Declaration of preparer (other than officer) is based on all information of whic			y Kilowieuge allu bellel, it is		
uu	, 601166	t, and complete. Declaration of preparet (other than officer) is based on all information of which	cii piepaiei	lias ally knowledge.			
C:-		Signature of officer		I Date			
Sig		BRIAN SHUPE, EXECUTIVE DIRECTOR		2410			
He	re	Type or print name and title					
			Т	Date Check	PTIN		
Pai	d	Print/Type preparer's name CONNIE FELLION Preparer's signature	I .	5/15/23 if self-employ			
			<u> </u>		03-0327374		
	parer Only	Firm's name MCSOLEY MCCOY & CO. Firm's address 118 TILLEY DRIVE, STE. 202		Firm's EIN	03-0341314		
USE	Unity	02) 658-1808					
N 4 c	v +b = 15	SOUTH BURLINGTON, VT 05403		Prione no. (o	X Ves No		
11/12	V TOO IL	CS CHECKIES THIS FORLITH WITH THE OPENATOR SHOWN ANOVAY SEE INSTRUCTIONS			IN YOU INO		

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: TO PROTECT AND ENHANCE VERMONT'S NATURAL ENVIRONMENTS, VIBRANT
	COMMUNITIES, PRODUCTIVE WORKING LANDSCAPES, RURAL CHARACTER, AND
	UNIQUE SENSE OF PLACE.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
4	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
 4а	000 540
4a	(Code:) (Expenses \$ 232,542. including grants of \$) (Revenue \$ 2,714.) ENERGY - VNRC'S ENERGY AND CLIMATE ACTION PROGRAM WORKS TO PROTECT THE
	LEGACY VERMONTERS WILL LEAVE FUTURE GENERATIONS BY HELPING TO ALLEVIATE
	THE THREATS OF CLIMATE CHANGE AND ENERGY SCARCITY TO THE STATE'S
	ECONOMY, ENVIRONMENT, AND WAY OF LIFE.
	ECONOMI, ENVIRONMENT, AND WAT OF EITE.
	<u> </u>
	<u> </u>
4h	(Code:) (Expenses \$ 619,200 • including grants of \$) (Revenue \$ 1,288 •)
	WATER - VNRC'S WATER PROGRAM IS A LEADER IN THE PROTECTION,
	RESTORATION, AND ENHANCEMENT OF VERMONT'S WATER RESOURCES -
	IRREPLACEABLE ELEMENTS OF VERMONT'S LANDSCAPE AND NATURAL HERITAGE.
	VNRC IS COMMITTED TO ENSURING THAT CONSERVATION AND STEWARDSHIP -
	ROOTED IN SOUND SCIENTIFIC RESEARCH - ALONG WITH PUBLIC EDUCATION AND
	ADVOCACY ARE ALL PART OF THE PROCESS.
4c	(Code:) (Expenses \$ 202,800 • including grants of \$ 3,177 •) (Revenue \$ 1,546 •)
	OUTREACH & COMMUNICATION - THROUGH A VARIETY OF PUBLICATIONS, ITS
	WEBSITE, AN ANNUAL MEETING, AND OTHER PROGRAMS AND EVENTS, VNRC
	PROMOTES THE GENERAL ENVIRONMENTAL WELL-BEING OF THE STATE.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 314,792 • including grants of \$ 24,611 •) (Revenue \$ 1,131 •)
<u>4e</u>	Total program service expenses ► 1,369,334.
	Form 990 (2021)

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			l
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		v
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
• •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	44.1		x
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
122	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	- "		
124	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			l
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		77	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			х
04.0	Schedule J	23		
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			37
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
20	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
-	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			l
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			x
00	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	22		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		- 25
J-4	Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			٠,,
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	20	х	
Pai	Note: All Form 990 filers are required to complete Schedule 0 t V Statements Regarding Other IRS Filings and Tax Compliance	38	22	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a			
b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return 2a 19	9					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х				
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.						
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		_X_			
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a						
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X			
b	If "Yes," enter the name of the foreign country						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			37			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		<u>X</u>			
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c					
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit							
L	any contributions that were not tax deductible as charitable contributions?	6a		<u> </u>			
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6b					
7	were not tax deductible? Organizations that may receive deductible contributions under section 170(c).	OD					
и а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required						
•	to file Form 8282?	7c		Х			
d	If "Yes," indicate the number of Forms 8282 filed during the year						
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g					
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h					
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the						
	sponsoring organization have excess business holdings at any time during the year?	8					
9	Sponsoring organizations maintaining donor advised funds.						
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b					
10	Section 501(c)(7) organizations. Enter:						
a	Initiation fees and capital contributions included on Part VIII, line 12 10a	_					
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-					
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders 11a						
	Gross income from members or shareholders	-					
b	amounts due or received from them.)						
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
	Note: See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans						
С	Enter the amount of reserves on hand						
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			77			
	excess parachute payment(s) during the year?	15		X			
	If "Yes," see the instructions and file Form 4720, Schedule N.			v			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X			
4-7	If "Yes," complete Form 4720, Schedule O.						
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any	47					
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	17					
13200	5 12-09-21 5	Form	990	(2021)			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 16			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Λ	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40-	Х	
40	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13 14	X	
14 15	Did the organization have a written document retention and destruction policy?	14	21	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
_	The organization's CEO, Executive Director, or top management official	15a	х	
a h	Other officers or key employees of the organization	15b	X	
b	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	.00		
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
.ou	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only) availa	able
	for public inspection. Indicate how you made these available. Check all that apply.	-		
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	BRIAN SHUPE - (802)223-2328			
	11 BALDWIN STREET, MONTPELIER, VT 05602			

Form **990** (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

(A)	(B)	l	411120		C)	про	ilout	(D)	(E)	(F)
Name and title	Average	Position (do not check more than one					one	Reportable	Reportable	Estimated
	hours per	box	box, unless person is officer and a director/t			is bot	h an	compensation	compensation	amount of
	week	\vdash	Jei aii		II ecto	ii us	100)	from the	from related	other
	(list any hours for	Individual trustee or director				p		organization	organizations (W-2/1099-MISC/	compensation from the
	related	ee or	stee			Highest compensated employee		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Itrust	nal tru		oyee	ompe		1099-NEC)		and related
	below	ividua	Institutional trustee	cer	Key employee	hest c ployee	Former			organizations
- 	line)	pul	lns	Officer	Ke	Hig	균			
(1) BRIAN SHUPE	40.00	-		\ \				104 247	0	4 014
EXECUTIVE DIRECTOR	1.00			Х				104,347.	0.	4,014.
(2) KELLY COLEMAN	1.00	X		x				0.	0.	0.
CHAIR (THRU 09/21) (3) WILL LINTILHAC	1.00	^		^				0.	0.	<u> </u>
(3) WILL LINTILHAC CHAIR	1.00	X		x				0.	0.	0.
(4) SCOTT JOHNSTONE	1.00	Δ		<u> </u>				0.	0.	<u> </u>
TREASURER (THRU 06/22)	1.00	x		х				0.	0.	0.
(5) ELIZABETH COURTNEY	1.00			 						
SECRETARY (THRU 09/21)		x		x				0.	0.	0.
(6) MEGAN CAMP	1.00									•
VICE-CHAIR		Х		x				0.	0.	0.
(7) JAMESON DAVIS	1.00									
DIRECTOR		Х						0.	0.	0.
(8) LINDSAY DESLAURIERS	1.00									
DIRECTOR (THRU 01/22)		Х						0.	0.	0.
(9) JUDY DOW	1.00									_
DIRECTOR		Х						0.	0.	0.
(10) CHAD FARRELL	1.00								_	_
DIRECTOR		Х						0.	0.	0.
(11) ELIZABETH GIBSON	1.00								_	_
DIRECTOR		Х						0.	0.	0.
(12) CHARLIE HANCOCK	1.00								0	•
DIRECTOR	1 00	Х						0.	0.	0.
(13) NOLAN HOLMES	1.00	,,							0	0
DIRECTOR	1 00	Х						0.	0.	0.
(14) DON HOOPER	1.00	X						0.	0.	0.
DIRECTOR (15) MARK NELGON	1.00	^						0.	0.	0.
(15) MARK NELSON DIRECTOR	1.00	X						0.	0.	0.
(16) BINDU PANIKKAR	1.00							0.	0.	<u> </u>
DIRECTOR	1.00	X						0.	0.	0.
(17) JILLIAN SCANNELL	1.00								0.	<u></u>
DIRECTOR (THRU 10/21)		x						0.	0.	0.
						_			•	- 000

132007 12-09-21 Form **990** (2021)

	NATURAL	RI	ESC	DUE	RC:	ES	C	OUNCIL, INC.	03-02	<u> 223</u>	<u>731</u>	P	age 8
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
(A) Name and title	(B) Average hours per week	box offi	Position (do not check more box, unless person i officer and a director			than is bot	h an	(D) Reportable compensation from	Reportable compensation from related			(F) stimate mount other	of
	(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organization (W-2/1099-MIS 1099-NEC)	SC/	fı org an	npensa rom th ganizat d relat anizati	ne tion ted
(18) AMY SEIDL	1.00	ļ.,											
DIRECTOR (THRU 09/21)	1 00	Х				_		0.		0.	<u> </u>		0.
(19) DARREN SPRINGER DIRECTOR	1.00	X						0.		0.			0.
(20) STEPH BAER	1.00												
SECRETARY (START 09/21)		x		x				0.		0.			0.
(21) MAISIE ANDROD	1.00	╁╌		 						-			
DIRECTOR (START 01/22)		x						0.		0.	ĺ		0.
(22) KATHY BEYER	1.00	╁											
DIRECTOR (START 04/22)		\mathbf{x}						0.		0.	ĺ		0.
(23) PETER STERLING	1.00							 		~			- •
DIRECTOR (START 09/21)	1100	\mathbf{x}						0.		0.			0.
								101 015					4.4
1b Subtotal								104,347.		0.		4,0	14.
c Total from continuation sheets to Part V								0.		0.	<u> </u>	4 0	0.
d Total (add lines 1b and 1c)								104,347.	l .	0.		4,0	14.
Total number of individuals (including but no compensation from the organization	iot limited to th	nose	liste	ed al	bov	e) wh	no r	eceived more than \$100	J,000 of reportab	le		Yes	1 No
3 Did the organization list any former officer,	director trust	ا مو	60V 6	amn	love	a 0	r hic	sheet compensated emi	olovee on	Ī		163	140
line 1a? If "Yes," complete Schedule J for s											3		х
4 For any individual listed on line 1a, is the su													
and related organizations greater than \$15	0,000? If "Yes,	," co	mple	ete S	Sche	edule	e J i	for such individual			4		Х
5 Did any person listed on line 1a receive or a	accrue compe	nsat	ion 1	from	any	y unr	elat	ted organization or indiv	idual for services	;			
rendered to the organization? If "Yes," com	plete Schedui	le J f	or s	uch	pers	son .					5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest co	•	-								npens	ation	from	
the organization. Report compensation for	the calendar y	/ear	endi	ng v	vith	or w	rithir I		year.				
(A) Name and business	address	N	INC	Ξ				(B) Description of s	services	С		C) ensatio	on
							_						
2. Total number of independent continue for	including but	not II	mit c	d +c	the	00 1	oto	d abovo) who received a	noro than				
 Total number of independent contractors (i \$100,000 of compensation from the organi 		iUL II	iiiite	u iU		0 0	31 C C	a above, who received f	HOIE HIAH				

Form **990** (2021)

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Revenuè éxcluded Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b 147,124. c Fundraising events 1c d Related organizations 1d 461,725 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 1,318,661 1f 115,675 g Noncash contributions included in lines 1a-1f 1g |\$ 1,927,510 h Total. Add lines 1a-1f **Business Code** 2 a PROGRAM EVENT REVENUE 900099 Program Service Revenue 6,679. 6,679. b С f All other program service revenue 6,679 g Total. Add lines 2a-2f Investment income (including dividends, interest, and 67,172 other similar amounts) 67,172 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ... 6b c Rental income or (loss) d Net rental income or (loss) (ii) Other 7 a Gross amount from sales of (i) Securities 1,110,568 assets other than inventory 7a **b** Less: cost or other basis Other Revenue 900,839 470 7b and sales expenses -470 c Gain or (loss) 209,729, 209,259. 209,259. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses _____ c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a d All other revenue e Total. Add lines 11a-11d 2,210,620. 6,679 276,431. Total revenue. See instructions 12

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

D-	Check if Schedule O contains a respons	(A)	this Part IX(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	0.5.50			
	and domestic governments. See Part IV, line 21	27,788.	27,788.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	114,310.	37,723.	68,586.	8,001
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	833,288.	593,021.	166,071.	74,196
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	20,704.	14,872.	3,953. 1,138.	1,879
9	Other employee benefits	4,598.	3,056.	1,138.	
10	Payroll taxes	70,718.	47,004.	17,499.	6,215
1	Fees for services (nonemployees):		-		
a	Management				
b	Legal	188.		188.	
c	Accounting	15,440.		15,440.	
	Lobbying	64,833.	64,833.		
e	Professional fundraising services. See Part IV, line 17	0 = 7 0 0 0 0	0 = 7 0 0 0 0		
f	Investment management fees	34,884.		34,884.	
g	Other. (If line 11g amount exceeds 10% of line 25,	0 = 7 0 0 = 1		02,0020	
9	column (A), amount, list line 11g expenses on Sch 0.)	435,825.	420,477.	10,961.	4,387
40	Advertising and promotion	7,848.	6,981.	867.	1,307
12	The state of the s	27,620.	10,595.	4,148.	12,877
13	Office expenses	12,364.	9,942.	1,787.	635
14	Information technology	12,504.	3,342.	1,707.	- 055
15	Royalties	42,731.	28,402.	10,574.	3,755
16	Occupancy	5,384.	4,941.	239.	204
17	Travel	3,304.	4,341.	239.	204
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	14,692.	13,238.	1,393.	61
19	Conferences, conventions, and meetings	14,034.	13,430.	1,353.	01
20	Interest				
21	Payments to affiliates	61 726	12 121	12 605	E 610
22	Depreciation, depletion, and amortization	61,726.	42,431.	13,685.	5,610
23	Insurance	12,067.	8,021.	2,986.	1,060
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	SUBSCRIPTIONS & PUBLICA	29,070.	25,986.	2,328.	756
b	LICENSES & DUES	9,224.	7,077.	1,675.	472
С	MISCELLANEOUS EXPENSES,	2,758.	2,946.	-516.	328
d	CHANGE IN ALLOWANCE FOR	-25,200.		-25,200.	
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,822,860.	1,369,334.	332,686.	120,840
26	Joint costs. Complete this line only if the organization		-	-	· · · · · · · · · · · · · · · · · · ·
-	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2021)

Part X | Balance Sheet

<u>ra</u> r	TX	Balance Sheet					
		Check if Schedule O contains a response or no	te to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	313,250.	1	185,343		
	2	Savings and temporary cash investments			366,643.	2	369,926
	3	Pledges and grants receivable, net		45,527.	3	140,921	
	4	Accounts receivable, net			4		
	5	Loans and other receivables from any current of					
		trustee, key employee, creator or founder, subs	stantial o	contributor, or 35%			
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqua					
		under section 4958(f)(1)), and persons describe	ed in sec	ction 4958(c)(3)(B)		6	
SIS	7	Notes and loans receivable, net			600,000.	7	600,000
Assets	8	Inventories for sale or use			10.054	8	
⋖	9	Prepaid expenses and deferred charges			13,056.	9	363
	10a	Land, buildings, and equipment: cost or other		2 546 554			
		basis. Complete Part VI of Schedule D	10a	2,746,574.	055 506		
	b	Less: accumulated depreciation		486,435.	255,506.	10c	2,260,139
	11	Investments - publicly traded securities		4,397,590.	11	3,516,300	
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets		1 504 500	14	26 610	
	15	Other assets. See Part IV, line 11		1,724,528.	15	36,612	
	16	Total assets. Add lines 1 through 15 (must equ			7,716,100.	16	7,109,604
	17	Accounts payable and accrued expenses			131,508.	17	131,249
	18	Grants payable	17 017	18	0		
	19	Deferred revenue		17,917.	19	U	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Loans and other payables to any current or for					
		trustee, key employee, creator or founder, subs				-00	
		controlled entity or family member of any of the	•			22	
	23	Secured mortgages and notes payable to unre				23	
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, p parties, and other liabilities not included on line					
		of Schedule D	5 17-24,	i. Complete Part A	265,387.	25	0
	26	Total liabilities. Add lines 17 through 25		·····	414,812.	26	131,249
-	20	Organizations that follow FASB ASC 958, ch			111,012.	20	131,213
Ses		and complete lines 27, 28, 32, and 33.	0011 1101				
au au	27	Net assets without donor restrictions			6,191,010.	27	5,942,099
Da	28	Net assets with donor restrictions			1,110,278.	28	1,036,256
		Organizations that do not follow FASB ASC					
2		and complete lines 29 through 33.	,	,			
S O	29	Capital stock or trust principal, or current funds	6			29	
ser	30	Paid-in or capital surplus, or land, building, or e				30	
AS	31	Retained earnings, endowment, accumulated i				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			7,301,288.	32	6,978,355
-	33	Total liabilities and net assets/fund balances			7,716,100.	33	7,109,604

Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form 990 (2021)

Х

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization VERMONT NATURAL RESOURCES COUNCIL, INC. 03-0223731 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	1,078,142.	1,195,321.	1,684,517.	1,316,533.	1,927,510.	7,202,023.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1,078,142.	1,195,321.	1,684,517.	1,316,533.	1,927,510.	7,202,023.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,589,355.
	Public support. Subtract line 5 from line 4.						5,612,668.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	1,078,142.	1,195,321.	1,684,517.	1,316,533.	1,927,510.	7,202,023.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	51,498.	68,360.	81,908.	77,514.	67,172.	346,452.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	390.	1,041.				1,431.
11	Total support. Add lines 7 through 10						7,549,906.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	66,129.
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third, 1	fourth, or fifth tax y	year as a section 5	501(c)(3)	
_	organization, check this box and stor		_				<u></u> ▶□
	ction C. Computation of Publ						74 24
14	Public support percentage for 2021 (14	74.34 %
15	Public support percentage from 2020					15	76.56 %
16a	33 1/3% support test - 2021. If the						
	stop here. The organization qualifies						
b	33 1/3% support test - 2020. If the	-					
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes	•					•
	and if the organization meets the fact			=	•	VI how the organiz	ation
	meets the facts-and-circumstances to	· ·	•				
b	10% -facts-and-circumstances tes	-					10% or
	more, and if the organization meets the		*				
	organization meets the facts-and-circ						
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	o, check this box a	nd see instruction:	s ▶∟

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	siow, picase com	piete i uit ii.j				
	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and		, ,	` ′	,		,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
J	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🖊	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
•	activities not included on line 10b,						
	whether or not the business is						
12	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital			1			
	assets (Explain in Part VI.)		-	 	-		
	Total support. (Add lines 9, 10c, 11, and 12.)			<u> </u>	<u> </u>	1	
14	First 5 years. If the Form 990 is for the	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	tion,
<u> </u>	check this box and stop here						<u></u>
	ction C. Computation of Publi					1 1	
	Public support percentage for 2021 (li					15	<u>%</u>
	Public support percentage from 2020					16	<u>%</u>
	ction D. Computation of Inves					14-1	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from 2					18	<u>%</u>
19	a 33 1/3% support tests - 2021. If the						17 is not
	more than 33 1/3%, check this box ar	=	-	•	• •		▶□
ł	o 33 1/3% support tests - 2020. If the	•			*		
	line 18 is not more than 33 1/3%, che	ck this box and s t	t op here. The orga	nization qualifies	as a publicly supp	orted organization	▶∐
20	Private foundation. If the organization	n did not check a	box on line 14 19	a or 19b check t	his box and see in	structions	▶

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	•		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	•		
	6		
	7		
	8		
	ì		
	9a		
	9b		
	9с		
	10a		
	-		
	10b		
iule	A (Forr	n 990)	2021

Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
	_		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
0	supervised, or controlled the supporting organization.	2		<u> </u>
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1	ш	Ь
360	tion b. All Type III Supporting Organizations		· ·	
	Did the consideration and ideas and of the constant and an article to the last deviction of the CON constant at the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1		
2	organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a	_		
•	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		<u> </u>
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

VERMONT NATURAL RESOURCES COUNCIL, INC. 03-0223731 Page 6 Schedule A (Form 990) 2021

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations					
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.					
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.					
Section A - Adjusted Net Income (A) Prior Year (B) Current Year (optional)						
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3.	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors					
	(explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,					
	see instructions).	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by 0.035.	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, column A)	1				
2	Enter 0.85 of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see					

Schedule A (Form 990) 2021

instructions).

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nizations _(continued)	<u> </u>
Sec	tion D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported		
	organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.	6	
7	Total annual distributions. Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive		
	(provide details in Part VI). See instructions.	8	
9	Distributable amount for 2021 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	
	-	****	

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
а	From 2016			
b	From 2017			
С	From 2018			
d	From 2019			
е	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
<u>i</u> _	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2017			
b	Excess from 2018			
С	Excess from 2019			
d	Excess from 2020			
е	Excess from 2021			

Schedule A (Form 990) 2021

Schedule B (Form 990)

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

Employer identification number

	VE	RMONT NATURAL RESOURCES COUNCIL, INC.	03-0223731			
Organiza	tion type (check o	ne):				
Filers of:		Section:				
Form 990 or 990-EZ		$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 990	-PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
General I	Rule For an organization property) from any	(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule and III. See instructions the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's	\$5,000 or more (in money or			
Special F	luies					
9	sections 509(a)(1) a contributor, during	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Figure 1. Complete Parts I and II.	d that received from any one			
l	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
) i	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \rightarrow \$					
Caution:	An organization th	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fo	orm 990), but it must			

answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Name of organization Employer identification number

VERMONT NATURAL RESOURCES COUNCIL, INC.

03-0223731

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 153,478.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 400,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 142,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	- Traine, address, and En 1 1	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$87,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ 63,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

VERMONT NATURAL RESOURCES COUNCIL, INC.

03-0223731

Part II	II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
1	350 SHARES OF AAPL (07/09/21); 175 SHARES OF MSFT (08/31/21); \$50,000 CASH	\$103,478.	08/31/21		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			

Name of organization **Employer identification number** 03-0223731 VERMONT NATURAL RESOURCES COUNCIL, INC. Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. `fŕom Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

	ion 501(c)(4), (5), or (6) organiza	tions: Complete Part III.				
Name of	organization				loyer identification number	
		NATURAL RESOURC			03-0223731	
Part I	-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 o	rganization.	
2 Pol	itical campaign activity expendit	zation's direct and indirect politic tures ign activities		> \$		
Part I	-B Complete if the org	ganization is exempt und	er section 501(c)(3).		
1 Ent	er the amount of any excise tax	incurred by the organization und	ler section 4955	▶ \$		
2 Ent	er the amount of any excise tax	incurred by organization manage	ers under section 4955	▶\$		
3 If th	ne organization incurred a section	on 4955 tax, did it file Form 4720	for this year?		Yes No	
4a Wa	s a correction made?				Yes No	
b If "\	es," describe in Part IV.					
Part I	-C Complete if the org	ganization is exempt und	er section 501(c),	except section 501	(c)(3).	
1 Ent	er the amount directly expended	d by the filing organization for sec	ction 527 exempt functi	ion activities > \$		
2 Ent	er the amount of the filing orgar	ization's funds contributed to ot	her organizations for se	ction 527		
		s. Add lines 1 and 2. Enter here a				
line	17b			> \$		
		1120-POL for this year?				
mac con	de payments. For each organiza tributions received that were pr	nployer identification number (Ell tion listed, enter the amount paid omptly and directly delivered to a additional space is needed, prov	d from the filing organizate separate political orga	ation's funds. Also enter thanization, such as a separa	ne amount of political	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

LHA

132041 11-03-21

	Lobbying Expenditures During 4-Year Averaging Period						
	Lobbying Expen	untures During 4- 1ea	a Averaging Feriod		<u> </u>		
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total		
2a Lobbying nontaxable amount	202,912.	246,587.	223,394.	240,671.	913,564.		
b Lobbying ceiling amount (150% of line 2a, column(e))					1,370,346.		
c Total lobbying expenditures	36,050.	70,112.	84,309.	94,283.	284,754.		
d Grassroots nontaxable amount	50,728.	61,647.	55,849.	60,168.	228,392.		
e Grassroots ceiling amount (150% of line 2d, column (e))					342,588.		
f Grassroots lobbying expenditures	1,623.	7,056.	6,592.	2,483.	17,754.		

Schedule C (Form 990) 2021

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a	1)	(k	p)
of the	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(4), the complete if the organization is exempt under section 501(c)(4), sect	n 501(c)	(5) or se	ection	
ı uı	501(c)(6).	311 00 1(0)	(0), 01 00	0011011	
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the	ne prior yea	r? 3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if cities (c) BOTU Port III. A lines 1 and 0 are groupered				- O :-
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"NO" OF	(b) Pan	i III-A, III	e 3, is
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year				
b	Carryover from last year				
	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures. See instructions		5		
	t IV Supplemental Information				
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II	-A, lines 1	and 2 (See	
instru	uctions); and Part II-B, line 1. Also, complete this part for any additional information.				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

VERMONT NATURAL RESOURCES COUNCIL, INC.

Employer identification number 03-0223731

Pai			Accounts. Complete if the			
	organization answered "Yes" on Form 990, Part IV, lin	(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year	(4) 20101 401000 141100	(a) i and and care accessing			
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year	<u> </u>				
5	Did the organization inform all donors and donor advisors in		funde			
3	are the organization's property, subject to the organization's	-				
6	Did the organization inform all grantees, donors, and donor					
Ū	for charitable purposes and not for the benefit of the donor					
	• •					
Pai		ganization answered "Yes" on Form 990. Part				
1	Purpose(s) of conservation easements held by the organization	-				
·	Preservation of land for public use (for example, recreations)		istorically important land area			
	Protection of natural habitat Preservation of a certified historic structure					
	Preservation of open space	, , , , , , , , , , , , , , , ,				
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form of a	conservation easement on the last			
	day of the tax year.		Held at the End of the Tax Year			
а	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements					
	Number of conservation easements on a certified historic st					
	Number of conservation easements included in (c) acquired					
	listed in the National Register		2d			
3	Number of conservation easements modified, transferred, re					
	year ►					
4	Number of states where property subject to conservation ea	asement is located >				
5	Does the organization have a written policy regarding the pe	eriodic monitoring, inspection, handling of				
	violations, and enforcement of the conservation easements	it holds?	Yes No			
6	Staff and volunteer hours devoted to monitoring, inspecting	, handling of violations, and enforcing conserv	ration easements during the year			
	>					
7	Amount of expenses incurred in monitoring, inspecting, han	dling of violations, and enforcing conservation	easements during the year			
	> \$					
8	Does each conservation easement reported on line 2(d) abo	ve satisfy the requirements of section 170(h)(4	4)(B)(i)			
	and section 170(h)(4)(B)(ii)?		Yes No			
9	In Part XIII, describe how the organization reports conservation	tion easements in its revenue and expense sta	tement and			
	balance sheet, and include, if applicable, the text of the foot	note to the organization's financial statements	s that describes the			
	organization's accounting for conservation easements.					
Pai	t III Organizations Maintaining Collections of		er Similar Assets.			
	Complete if the organization answered "Yes" on Forn					
1a	If the organization elected, as permitted under FASB ASC 9	58, not to report in its revenue statement and	balance sheet works			
	of art, historical treasures, or other similar assets held for pu		erance of public			
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items.					
b	If the organization elected, as permitted under FASB ASC 9					
	art, historical treasures, or other similar assets held for publi	c exhibition, education, or research in furthera	ince of public service,			
	provide the following amounts relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1					
	(ii) Assets included in Form 990, Part X					
2	If the organization received or held works of art, historical tre		in, provide			
	the following amounts required to be reported under FASB /					
	Revenue included on Form 990, Part VIII, line 1					
	Assets included in Form 990, Part X					
LHA	For Paperwork Reduction Act Notice, see the Instruction	ns for Form 990.	Schedule D (Form 990) 2021			

132051 10-28-21

Schedule D (Form 990) 2021

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2021

Schedule	D (Form 990) 2021 VERMONT NATURAL RESOUR	RCES COUNCIL	INC.	03-()223731 _{Page} 4
Part XI	Reconciliation of Revenue per Audited Financial S	Statements With R	evenue per R	eturn	l .
	Complete if the organization answered "Yes" on Form 990, Part IV	, line 12a.	-		
1 Tota	I revenue, gains, and other support per audited financial statements			1	1,465,043.
2 Am	unts included on line 1 but not on Form 990, Part VIII, line 12:				
a Net	unrealized gains (losses) on investments	2a	-710,693.		
	ated services and use of facilities				
	overies of prior year grants				
d Oth	er (Describe in Part XIII.)	2d			
e Add	lines 2a through 2d			2e	-710,693.
3 Sub	tract line 2e from line 1			3	2,175,736.
4 Am	unts included on Form 990, Part VIII, line 12, but not on line 1:				
a Inve	stment expenses not included on Form 990, Part VIII, line 7b	4a	34,884.		
b Oth	er (Describe in Part XIII.)	4b			
	lines 4a and 4b			4c	34,884.
	I revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	2,210,620.
Part X	Reconciliation of Expenses per Audited Financial		xpenses per	Retu	rn.
	Complete if the organization answered "Yes" on Form 990, Part IV	·			1 505 056
1 Tota	l expenses and losses per audited financial statements			1	1,787,976.
	unts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
	ated services and use of facilities				
	year adjustments				
	er losses				
	er (Describe in Part XIII.)	•			0
	lines 2a through 2d			2e	1 707 076
	tract line 2e from line 1			3	1,787,976.
	unts included on Form 990, Part IX, line 25, but not on line 1:	1.1	24 004		
	stment expenses not included on Form 990, Part VIII, line 7b		34,884.		
	er (Describe in Part XIII.)	· · · · · · · · · · · · · · · · · · ·			24 004
	lines 4a and 4b			4c	34,884. 1,822,860.
	l expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line III Supplemental Information.	e 18.)		5	1,022,000.
					V. II. O. D. 1.VII.
	e descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar			; Part	X, line 2; Part XI,
lines 2d a	nd 4b; and Part XII, lines 2d and 4b. Also complete this part to provide	e any additional informat	ion.		
חסגם	TINE A.				
PARI	V, LINE 4:				
FARNT	NGS FROM THE PERMANENTLY RESTRICTED	DOBUTON OF	THE ENDO	MM TET	יים סווס חיי
DAIVIN T	NGD FROM THE TERMANENTHI RESTRICTED	J TORTION OF	THE ENDO	WITTI	NI BULLONI
тне О	RGANIZATION'S INTERN PROGRAM. EARN	INGS AND PRI	JCTPAL FR	ом г	гне
		11100 11110 11111	TOTTILL TIC		
TEMPO	RARILY RESTRICTED PORTION OF THE EN	NDOWMENT SUP	PORT THE	ORG	ANIZATION'S
LEGAL	EXPENSES. EARNINGS AND PRINCIPAL I	FROM THE BOAL	RD-DESIGN	ATEI	OPORTION
			13 3252011		2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
OF TH	E ENDOWMENT SUPPORT THER GENERAL OF	PERATIONS OF	THE ORGA	NIZZ	ATION - AS
DIREC	TED BY THE BOARD OF DIRECTORS.				
PART	X, LINE 2:				
VNRC	IS EXEMPT FROM FEDERAL INCOME TAX	(ON ACTIVITI	ES RELATE	D TO	O ITS
	IS EXEMPT FROM FEDERAL INCOME TAX	•			

THE INTERNAL REVENUE CODE AND IS CLASSIFIED AS A PUBLICLY SUPPORTED

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization 03-0223731 VERMONT NATURAL RESOURCES COUNCIL, INC. Part I **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (c) IRC section (b) EIN (d) Amount of (e) Amount of (a) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) COMMUNITY EDUCATION AND RANDOLPH AREA COMMUNITY DEVELOPMENT CORPORATION - 21 NORTH OUTREACH SUPPORTING MAIN STREET, P.O. BOX 409 -SUSTAINABLE, SMART RANDOLPH, VT 05060 GROWTH-ORIENTED 03-0337709 501(C)(3) 5,000. 0 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) 2021

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.					
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information rec	uired in Part I, lin	ie 2; Part III, column	(b); and any other a	dditional information.	
PART I, LINE 2:					
THE ORGANIZATION REQUIRES FINANCIA	L AND NA	RRATIVE RE	PORTS DETA	ILING THE USE	
OF GRANT FUNDS.					
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMENT	!:				
RANDOLPH AREA COMMUNITY DEVELOPMEN	IT CORPOR	ATION			
(H) PURPOSE OF GRANT OR ASSISTANCE: COMMUNITY EDUCATION AND OUTREACH					
SUPPORTING SUSTAINABLE, SMART GROW	TH-ORIEN	TED AFFORD	ABLE HOUSI	NG.	

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

VERMONT NATURAL RESOURCES COUNCIL, INC. **Employer identification number** 03-0223731

Pai	rt I Types of Property							
		(a)	(b)	(c)	(d)			
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on	Method of de noncash contribu		-	
		applicable		Form 990, Part VIII, line 1g	Horicasii contribu	ilion an	lourit	3
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	5	115,675.	AVERAGE SHA	RE I	PRI	CE
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other ()							
27	Other ()							
28 29		ration durin	a the tay year for a	ontributions				
29	Number of Forms 8283 received by the organization completed Form 828		-					
	for which the organization completed Form 828	oo, Fait V, L	Donee Acknowledg	Jennent 29			Yes	No
30a	During the year, did the organization receive by	, contributio	on any property rer	norted in Part I lines 1 throu	ah 28 that it		163	140
Jua	must hold for at least three years from the date							
	exempt purposes for the entire holding period?		•	·		30a		х
h	If "Yes," describe the arrangement in Part II.					000		
31	Does the organization have a gift acceptance p	oolicy that r	equires the review	of any nonstandard contribu	utions?	31	х	
	Does the organization hire or use third parties of							
	contributions?			· ·		32a		х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in c	olumn (c) fo	r a type of propert	y for which column (a) is che	cked,			
	describe in Part II.	()	71 1 1	, (,	,			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, PART I, COLUMN (B):
NUMBER OF CONTRIBUTIONS

SCHEDULE O (Form 990)

Internal Revenue Service

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ

▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

VERMONT NATURAL RESOURCES COUNCIL, INC. **Employer identification number** 03-0223731

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

FORESTS - VNRC WORKS TO PROTECT VERMONT'S FORESTS BY ASSISTING

COMMUNITIES AND LOCAL GOVERNMENTS IN INNOVATIVE PLANNING TECHNIQUES,

PROMOTING DIALOGUE WITH LANDOWNERS, LAND MANAGERS, FORESTERS AND OTHERS

TO DEVELOP SOUND POLICIES TO KEEP FORESTS AS FORESTS, AND PROMOTING

SOUND ENERGY POLICY TO HELP MAINTAIN THE HEALTH OF THE STATE'S FOREST.

EXPENSES \$ 162,309. INCLUDING GRANTS OF \$ 0. REVENUE \$ 643.

SUSTAINABLE COMMUNITIES - VNRC'S SUSTAINABLE COMMUNITIES PROGRAM RAISES

AWARENESS OF HOW VERMONT CAN SUSTAIN ITS COMMUNITIES, ECONOMY, AND

NATURAL ENVIRONMENT THROUGH SMART LAND USE DECISIONS.

EXPENSES \$ 152,483. INCLUDING GRANTS OF \$ 24,611. REVENUE \$ 488.

FORM 990, PART VI, SECTION A, LINE 6:

SUPPORTERS OF VNRC WHO MAKE CONTRIBUTIONS OF AT LEAST \$40 PER YEAR ARE AUTOMATICALLY CONSIDERED MEMBERS.

FORM 990, PART VI, SECTION A, LINE 7A:

DIRECTORS SERVE THREE-YEAR TERMS WITH THE MEMBERSHIP GENERALLY ELECTING A THIRD OF THE DIRECTORS EACH YEAR AT THE ANNUAL MEETING.

FORM 990, PART VI, SECTION A, LINE 7B:

TWO-THIRD'S VOTE OF THE MEMBERSHIP IS REQUIRED TO AMEND THE BY-LAWS.

FORM 990, PART VI, SECTION B, LINE 11B:

DRAFT OF THE FORM 990 IS REVIEWED BY MANAGEMENT WITH A COPY OF FORM 990, LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990) 2021

132211 11-11-21

Schedule O (Form 990) 2021 Page 2

Name of the organization

VERMONT NATURAL RESOURCES COUNCIL, INC.

| Employer identification number 03-0223731

IN PDF FORMAT, MADE AVAILABLE TO THE BOARD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS ARE REQUIRED TO DISCLOSE ANY POTENTIAL CONFLICTS OF INTEREST ANNUALLY WITH COMPLIANCE MONITERED BY MANAGEMENT.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD REVIEWS COMPARABILITY INFORMATION AS PART OF ANNUAL SALARY REVIEW
OF ALL TOP OFFICIALS.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION'S GOVERNING DOCUMENTS, POLICIES, AND FINANCIAL STATEMENTS

ARE AVAILABLE TO THE PUBLIC AT THE VNRC'S OFFICES UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

WATER PROGRAM PARTNERS:

PROGRAM SERVICE EXPENSES 358,292.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 358,292.

COMMUNICATIONS CONSULTANTS:

PROGRAM SERVICE EXPENSES 4,468.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 4,468.

ENERGY PROGRAM PARTNERS:

Schedule O (Form 990) 2021 Page 2

Name of the organization	Employer identification number
VERMONT NATURAL RESOURCES COUNCIL, INC.	03-0223731
PROGRAM SERVICE EXPENSES	17,674.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	17,674.
SUSTAINABLE PROGRAM PARTNERS:	
PROGRAM SERVICE EXPENSES	13,298.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	13,298.
ENIVRONMENTAL CONSULTANTS:	
PROGRAM SERVICE EXPENSES	13,769.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	13,769.
OTHER CONSULTANTS & SUBCONTRACTORS:	
PROGRAM SERVICE EXPENSES	12,976.
MANAGEMENT AND GENERAL EXPENSES	10,961.
FUNDRAISING EXPENSES	4,387.
TOTAL EXPENSES	28,324.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	435,825.

Schedule O (Form 990) 2021 132212 11-11-21