# VERMONT NATURAL RESOURCES COUNCIL, INC.

## FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

**JUNE 30, 2017** 

# VERMONT NATURAL RESOURCES COUNCIL, INC.

# JUNE 30, 2017

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#### CERTIFIED PUBLIC ACCOUNTANTS

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#### Independent Accountant's Review Report

To the Board of Directors Vermont Natural Resources Council, Inc. Montpelier, Vermont

We have reviewed the accompanying financial statements of the Vermont Natural Resources Council, Inc., which comprise the statement of financial position as of June 30, 2017, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

#### Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with U.S. generally accepted accounting principles. We believe that the results of our procedures provide a reasonable basis for our conclusion.

#### Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in in accordance with U.S. generally accepted accounting principles.

## Report on Summarized Comparative Information

The prior year summarized comparative information has been derived from the Organization's 2016 financial statements which were reviewed by us and, in our report dated January 11, 2017, we noted that we were not aware of any material modifications that should be made to those statements for them to be in conformity with U.S. generally accepted accounting principles. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2016, is consistent, in all material respects, with the reviewed financial statements from which it has been derived.

#### Other Matter

The schedule of functional expenses following the notes is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with U.S. generally accepted accounting principles. We have not audited the information and, accordingly, do not express an opinion on such information.

Tapia & Duchabay, P.C.

Vergennes, Vermont November 7, 2017

Vermont Registration #108880

## VERMONT NATURAL RESOURCES COUNCIL, INC. STATEMENT OF FINANCIAL POSITION JUNE 30, 2017

(With Summarized Information for 2016)

ASSETS	•	2017	2016
Cash and cash equivalents (Notes 1 & 11) Prepaid expenses and other current assets Grants and contributions receivable (Notes 1 & 4) Investments and endowments (Note 9) Property and equipment, net of accumulated depreciation (Note 5)	\$	402,943 \$ 6,941 27,944 2,641,508 253,258	289,187 4,770 47,828 2,337,928 253,325
TOTAL ASSETS	\$	3,332,594	2,933,038
LIABILITIES AND NET ASSETS			
Liabilities: Accounts payable Accrued expenses Total Liabilities	\$	21,684 \$ 78,001 99,685	5,565 76,865 82,430
Net Assets: (Notes 1, 9 & 10) Unrestricted: Operating Board designated investments and endowments		455,431 1,930,369	339,714 1,705,437
Total unrestricted Temporarily restricted Permanently restricted Total Net Assets		2,385,800 796,860 50,249 3,232,909	2,045,151 760,300 45,157 2,850,608
TOTAL LIABILITIES AND NET ASSETS	\$	3,332,594	2,933,038

# VERMONT NATURAL RESOURCES COUNCIL, INC. STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2017 (With Summarized Information for 2016)

OPERATING SUPPORT AND REVENUE:		Unrestricted		Temporarily Restricted	· I	Permanently Restricted	-	2017 Total	_	2016 Total
Grants and contributions (Note 1) Other income Operating investment income (Note 9) Net assets released from restrictions:	\$	529,306 21,337	\$	715,122	\$	- - -	\$	1,244,428 \$ 21,337	3	1,024,002 8,675 86,900
Satisfaction of program restrictions	ļ	752,119	_	(752,119)	-		_		_	
TOTAL OPERATING SUPPORT & REVENUE		1,302,762	_	(36,997)	<del>-</del>	-	-	1,265,765	_	1,119,577
OPERATING EXPENSES:										
Program services (Note 1):										
Energy		226,263		-		-		226,263		196,561
Forests		119,872		-		-		119,872		128,956
Outreach & communication		101,790		-		-		101,790		125,659
Sustainable communities		297,297		-		-		297,297		111,090
Water		186,862	_	-	_	-	_	186,862		101,137
Total program services		932,084		-		-		932,084		663,403
Supporting services:										
Management and general		154,681		-		-		154,681		149,343
Fundraising		100,279		-		-		100,279		95,093
TOTAL OPERATING EXPENSES	į	1,187,044	-		-	-	-	1,187,044	_	907,839
CHANGE IN NET ASSETS FROM OPERATIONS	•	115,718	_	(36,997)	-	_	_	78,721	_	211,738
OTHER CHANGES:										
Non-operating investment income (Note 9) Contributions restricted for endowment		224,931		73,557		5,092		298,488 5,092		(196,525) 10,157
		224 221	-		-		-		-	
TOTAL OTHER CHANGES		224,931	-	73,557	_	5,092	-	303,580	_	(186,368)
CHANGE IN NET ASSETS		340,649		36,560		5,092		382,301		25,370
NET ASSETS, beginning of year	,	2,045,151	_	760,300	_	45,157	-	2,850,608	_	2,825,238
NET ASSETS, end of year	\$	2,385,800	\$_	796,860	\$	50,249	\$	3,232,909	S =	2,850,608

## VERMONT NATURAL RESOURCES COUNCIL, INC. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2017 (With Summarized Information for 2016)

	_	2017	_	2016
CASH FLOWS FROM OPERATING ACTIVITIES:				
Change in net assets from operations Adjustments to reconcile change in net assets to net cash from operating activities:	\$	78,721	\$	211,738
Depreciation (Increase) decrease in operating assets:		20,924		20,113
Prepaid expenses and other current assets Grants and contributions receivable Increase (decrease) in operating liabilities:		(2,171) 19,884		65 (12,408)
Accounts payable Accrued expenses	_	16,119 1,136	_	(1,077) 12,056
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	_	134,613	_	230,487
CASH FLOWS FROM INVESTING ACTIVITIES:				
Acquisition of property and equipment	_	(20,857)	_	(1,820)
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	-	(20,857)	-	(1,820)
CASH FLOWS FROM FINANCING ACTIVITIES:				
None	-	<del>-</del>	<del>-</del>	-
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		113,756		228,667
CASH AND CASH EQUIVALENTS:				
Beginning of year	_	289,187	_	60,520
End of year	\$ _	402,943	\$ =	289,187

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## History of the Organization and Nature of Activities:

Incorporated in Vermont in 1970, the Vermont Natural Resources Council, Inc. ("VNRC" or "the Organization") is a nonprofit research, education and advocacy organization dedicated to protecting and enhancing "Vermont's natural environments, vibrant communities, productive working landscapes, rural character and unique sense of place." VNRC's support comes primarily from grants and contributions from individuals, foundations and government.

## Description of programs:

A description of VNRC's major programs is as follows:

"Energy" – VNRC's Energy and Climate Action program works to protect the legacy Vermonters will leave future generations by helping to alleviate the threats of climate change and energy scarcity to the state's economy, environment and way of life. VNRC works on a variety of solutions-oriented fronts to help Vermont chart a clean energy future including work with the "Energy Independent Vermont Coalition", acting as coordinator for the "Vermont Energy and Climate Action Network" and through a variety of projects focusing on efficiency and conservation, energy planning, renewables and global climate change including related education and advocacy work.

"Forests" – VNRC believes that keeping forests as forests is essential to Vermont's ecological, economic and social well-being and its Forests and Wildlife program works to protect Vermont's forests by assisting communities and local governments with innovative planning techniques for forestland and wildlife conservation, promoting dialogue with landowners, land managers, foresters, state agencies and others to develop policies to keep forests as forests, promoting sustainable forest management practices, educating landowners about strategies to promote long-term stewardship of intact forestland and encouraging sound energy policy to help maintain the health of the state's forests.

"Outreach & Communication" – Through a variety of publications, its website, an annual meeting and other programs and events, VNRC promotes the general environmental well-being of the state.

"Sustainable Communities" – VNRC's Sustainable Communities program raises awareness of how Vermont can sustain its communities, economy, and natural environment through smart land use decisions. VNRC promotes Smart Growth approaches that give people real options for transportation, housing, and employment by promoting innovative land use planning, ensuring the continued strength and effectiveness of Vermont's Act 250, providing planning resources and expertise to professional and non-professional planners and supporting the state's farming and forest economies to ensure long-term land availability and economic viability.

"Water" – VNRC's Water program is a leader in the protection, restoration, and enhancement of Vermont's water resources – irreplaceable elements of Vermont's landscape and natural heritage. VNRC is committed to ensuring that conservation and stewardship – rooted in sound scientific research – along with public education and advocacy are all part of the process.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Financial Statement Presentation:

VNRC reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending upon the existence and/or nature of any *specific* donor-imposed restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions. Temporarily restricted contributions whose restrictions are met in the same period are shown as increases in temporarily restricted net assets with a corresponding transfer to unrestricted net assets. The transfer of assets with donor-imposed conditions is accounted for as a refundable advance, instead of as a contribution, until the conditions have been substantially met.

#### Cash and cash equivalents:

VNRC has elected to treat all non-investment cash accounts, checking, savings, money market, and other cash funds purchased with an original maturity of three months or less as cash and cash equivalents for purposes of the Statement of Cash Flows.

#### Use of estimates:

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Promises to Give:

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Those expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts, if material, are computed using risk-free interest rates applicable to the years in which the promises are received. Any amortization of these discounts would be reflected in contribution revenue. Conditional promises to give are not recorded until the conditions are met.

#### Comparative Financial Information:

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended June 30, 2016, from which the summarized information was derived.

## NOTE 2 – FUNCTIONAL ALLOCATION OF EXPENSES

The costs of providing the various programs have been summarized on a functional basis in the Statement of Activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### **NOTE 3 - INCOME TAXES**

VNRC is exempt from federal income tax (on activities related to its tax-exempt purpose) as an organization described in Section 501(c)(3) of the Internal Revenue Code and is classified as a publicly supported organization under Section 509(a)(1). Contributions to VNRC qualify for the charitable contribution deduction under Internal Revenue Code Section 170(b)(1)(A).

## NOTE 4 – PROMISES TO GIVE

Unconditional grants and contributions receivable at June 30, 2017 consisted of \$27,944 in unrestricted promises to give (representing amounts earned but not yet received on reimbursement-type, governmental grants). All grants and contributions receivable have been, or are expected to be, fully received in the fiscal year ending June 30, 2018. Unconditional grants and contributions receivable at June 30, 2016 consisted of \$27,828 in unrestricted promises to give (representing amounts earned but not yet received on reimbursement-type, governmental grants) and \$20,000 in grants receivable restricted to the Energy program. Conditional promises to give at June 30, 2017 were approximately \$213,000 and represented the remaining, unexpended and unreceived amounts on reimbursement-type, governmental grants. Conditional grants receivable are not recorded until the conditions have been substantially met.

#### NOTE 5- PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at June 30<sup>th</sup>:

	2017		2016
Land, building & improvements	\$ 492,832	\$	477,984
Office furniture & equipment	110,631		105,945
Subtotal	603,463	•	583,929
Less - accumulated depreciation	(350,205)		(330,604)
Net property and equipment	\$ 253,258	\$	253,325

Additions to equipment are recorded at cost if purchased and at fair market value if donated. Depreciation, amounting to \$20,924 and \$20,113 for the years ended June 30, 2017 and 2016, respectively, is recorded on a straight-line basis over the estimated useful lives of the assets as follows:

Building & improvements 5 - 40 years Office furniture & equipment 3 - 10 years

#### NOTE 6- OPERATING LEASE COMMITMENT

VNRC leases a vehicle under a thirty-six month, non-cancelable lease expiring in February 2018. Minimum annual lease payments are approximately \$1,685 for the year ending June 30, 2018. Lease expense under this lease was \$2,890 for both 2016 and 2017.

#### NOTE 7- LINE OF CREDIT

VNRC has a \$50,000 line of credit with a credit union with variable interest payable monthly at 1.0% over the credit union's "index rate" (4.25% as of 6/30/17) but no lower than 4.0%, secured by "all business assets" and due in full June 2018. There were no advances or outstanding balances on the line during the fiscal years ended June 30, 2016 and 2017.

## NOTE 8- AFFILIATED ORGANIZATION

In August 2013, VNRC entered into a "Resource Sharing Agreement" with Vermont Conservation Voters, Inc. ("VCV") - an unrelated, non-profit organization qualifying for tax exempt status under Internal Revenue Code Section 501(c)(4). Under the agreement, VNRC"s executive director acts as VCV's executive director and, along with other VNRC employees, provides program, administrative and fundraising services to VCV. VCV reimburses VNRC for salary and other direct costs, as well as allocable overhead expenses, quarterly. Total costs of services provided by VNRC to VCV for the fiscal years ended June 30, 2017 and 2016 were approximately \$50,000 and \$53,000, respectively, and all amounts due for the both fiscal years were paid by June 30<sup>th</sup>.

#### NOTE 9 – INVESTMENTS AND ENDOWMENTS

VNRC maintains three separate investment accounts that include a mixture of board-designated (donor unrestricted), temporarily restricted and permanently restricted endowment funds as follows:

- "The General Fund" includes primarily board-designated endowment funds (including a number of memorial funds and funds from large bequests) along with the approximately \$50,000 corpus of the permanently restricted "Mollie Beattie Intern Fund" with earnings supporting the Organization's annual "Mollie Beattie Intern".
- The "Elizabeth Courtney Fund for the Future" a board-designated endowment whose purpose is to help ensure the long-term stability of the Organization.
- The "Zilliacus Legal Fund" composed of temporarily restricted funds restricted to the internal and external legal costs of the Organization along with other non-donor restricted funds.

#### Interpretation of Relevant Law:

VNRC interprets state law (under the *Uniform Prudent Management of Institutional Funds Act* – "*UPMIFA*") to require the preservation of the fair value of the original gift as of the gift date of its permanently restricted endowment fund absent explicit donor stipulations to the contrary. Retained appreciation of the permanently restricted fund, if any, in excess of historical cost, would be shown as temporarily restricted net assets until *appropriated* by management for operations. All earnings allocable to the Mollie Beattie Intern Fund are considered immediately appropriated for operations to support VNRC's annual intern costs.

## NOTE 9 – INVESTMENTS AND ENDOWMENTS (continued)

Return Objectives, Risk Parameters and Investment Strategies:

VNRC has adopted investment and spending policies for all of its investment and endowment accounts with the goals of "generating income and capital gains to support the specific spending needs of each investment fund while preserving the purchasing power of the funds, to diversify investments across and within asset classes to manage risk, and to invest in financially strong, publicly traded companies ... and to avoid asset classes and individual investments that carry undue risk.." To satisfy its long-term rate of return objectives for its invested funds, the Organization relies on a total return strategy in which returns are achieved through a combination of capital appreciation (realized and unrealized capital gains) and current yield (interest and dividends). For all of its investment accounts, the Organization targets a diversified asset allocation currently balanced between fixed-income and equity-based investments (with a current equity allocation of approximately 62%) to achieve its long-term return objectives within prudent risk constraints. VNRC has divested securities from fossil-fuel companies from all of its investment accounts.

Spending Policy and its Relation to Investment Strategies and Objectives:

Annual spending from the Organization's unrestricted, temporarily and permanently restricted invested funds is set annually by the Board of Directors – generally at between 3.5% and 4.0% of the fair market value of the accounts (though no amounts were appropriated for the year ended June 30, 2017). Over the long-term, VNRC expects its unrestricted, temporarily and permanently restricted funds to grow by an amount that exceeds the overall rate of inflation – an amount that will protect the purchasing power of the investment and endowment assets.

VNRC values its investments in marketable securities with readily determinable fair values and all investments in debt securities at fair market value (all determined by "Level 1" inputs by reference to quoted market prices) in the Statement of Financial Position. Unrealized gains and losses are included in the change in net assets. The cost, fair market value, and unrealized appreciation (depreciation) of the Organization's investments, by investment class, are summarized as follows:

As of June 30, 2017:	_	Cost	,	Fair Value	,	Unrealized Depreciation) Appreciation
Money funds Corporate bonds & agency securities Equities & exchange traded funds	\$	165,033 825,538 1,369,028	\$	165,033 827,737 1,648,738	\$	2,199 279,710
	\$	2,359,599	\$	2,641,508	\$	281,909
As of June 30, 2016:						
Money funds Corporate bonds Equities & exchange traded funds	\$ \$	138,226 570,403 1,527,138 2,235,767	\$ \$	138,226 577,788 1,621,914 2,337,928	\$ \$ =	7,385 94,776 102,161

## NOTE 9 – INVESTMENTS AND ENDOWMENTS (continued)

The fair market value of VNRC's investment and endowment funds, by investment class, is summarized as follows ("UR" is unrestricted, "TR" is temporarily restricted and "PR" is permanently restricted):

		(UR/PR)		(UR)		(UR / TR)	
		The	Fund		Zilliacus		
		General		for the	Legal		
	_	Fund	_	Future	_	Fund	 Total
As of June 30, 2017:							
Money funds	\$	64,753	\$	52,464	\$	47,816	\$ 165,033
Corporate bonds & agency securities		258,631		297,471		271,635	827,737
Equities & exchange funds		546,757		602,756		499,225	1,648,738
	\$	870,141	\$	952,691	\$	818,676	\$ 2,641,508
As of June 30, 2016:							
Money funds	\$	45,796	\$	45,787	\$	46,643	\$ 138,226
Corporate bonds & agency securities		196,224		212,723		168,841	577,788
Equities & exchange funds		525,821		584,019		512,074	1,621,914
	\$	767,841	\$	842,529	\$	727,558	\$ 2,337,928

A reconciliation of the beginning and ending balances of the Organization's investment and endowment funds, including the components of investment income for the years ended June 30, 2016 and 2017, by net asset class is summarized as follows (in thousands):

	_	(UR)	(PR) (PR)			(UR)	_	(UR)		(TR)		
		The			Fu	nd for the	•	Zilliacus				
	_	Gene	ral I	Fund	_	Future	_	Legal Fund				Total
Value of Invested Funds 7/1/15:	\$_	792	\$_	35	\$_	911	\$_	148	\$	638	\$_	2,524
Contributions received	_		_	10							_	10
Interest and dividends		14		-		17		2		10		43
Realized gains / (losses)		18		-		3		3		13		37
Unrealized gains / (losses)		(60)		-		(52)		(10)		(45)		(167)
Investment fees	_	(7)	_		_	(8)	_	(1)		(6)	_	(22)
Net investment income (loss)	_	(35)	_		_	(40)	_	(6)		(28)	_	(109)
Appropriated for operations	_	(34)	_		_	(28)	_	(2)	_	(23)	_	(87)
Value of Invested Funds 6/30/16:	\$_	723	\$_	45	\$	843	\$_	140	\$	587	\$_	2,338

# NOTE 9 – INVESTMENTS AND ENDOWMENTS (continued)

	(UR)	(PR)	(UR)	(UR)	(TR)	
	Th	ne	Fund for the	Zillia	cus	
	Genera	1 Fund	Future	Legal l	Fund	Total
Value of Invested Funds 7/1/16:	723	45	843	140	587	2,338
Contributions received		5				5
Interest and dividends	15	-	17	3	10	45
Realized gains / (losses)	37	-	30	5	24	96
Unrealized gains / (losses)	53	-	71	11	45	180
Investment fees	(8)		(8)	(1)	(6)	(23)
Net investment income (loss)	97	_	110	18	73	298
Appropriated for operations						
Value of Invested Funds 6/30/17:	\$ 820	\$50_	\$ 953 \$	158 \$	660 \$	2,641

## NOTE 10 – NET ASSETS

Net assets are composed of the following:

As of June 30, 2017:	=	Unrestricted	 Temporarily Restricted	•	Permanently Restricted	_	Total
Investments and endowments:							
Board-designated funds	\$	1,930,369	\$ -	\$	-	\$	1,930,369
Zilliacus Legal Fund		-	660,890		-		660,890
Mollie Beattie Intern Fund		-	-		50,249		50,249
Grants received and promised restricted for:							
Energy		-	48,444		-		48,444
Forests		-	9,055		-		9,055
Outreach & communication		-	-		-		-
Sustainable communities		-	20,819		-		20,819
Water		-	57,652		-		57,652
Other unrestricted	_	455,431	 -		-	_	455,431
	\$	2,385,800	\$ 796,860	\$	50,249	\$_	3,232,909

## NOTE 10 – NET ASSETS (continued)

As of June 30, 2016:	-	Unrestricted	-	Temporarily Restricted	Permanently Restricted	_	Total
Investments and endowments:							
Board-designated funds	\$	1,705,437	\$	-	\$ -	\$	1,705,437
Zilliacus Legal Fund		-		587,334	-		587,334
Mollie Beattie Intern Fund		-		-	45,157		45,157
Grants received and promised restricted for:							
Energy		-		73,176	-		73,176
Forests		-		2,887	-		2,887
Outreach & communication		-		26,304	-		26,304
Sustainable communities		-		39,014	-		39,014
Water		-		31,585	-		31,585
Other unrestricted	_	339,714		_		_	339,714
	\$	2,045,151	\$	760,300	\$ 45,157	\$	2,850,608

#### NOTE 11 – CONCENTRATION OF CASH ON DEPOSIT

The Organization has concentrated its credit risk by maintaining deposits in financial institutions that at times exceed amounts covered by insurance provided by the U.S. Federal Deposit Insurance Corporation (FDIC) or other federal agencies. VNRC has not experienced any losses in such accounts and believes it is not exposed to any unreasonable credit risk to cash.

## NOTE 12 - RETIREMENT PLAN

VNRC maintains a "Savings Incentive Match Plan for Employees of Small Employers (SIMPLE)", which is open to all employees whose annual compensation exceeds \$5,000. Employees can make elective contributions up to prescribed limits with VNRC matching employees' contributions up to 3% of compensation. The total related expense under the SIMPLE plan for the years ended June 30, 2017 and 2016 was \$18,479 and \$15,946, respectively.

#### NOTE 13 - SUBSEQUENT EVENTS AND REPORT ISSUANCE DATE

Management has evaluated "events" subsequent to June 30, 2017 through November 7, 2017 (the date these financial statements were available to be issued) for potential recognition or disclosure as required under U.S. generally accepted accounting principles.

## VERMONT NATURAL RESOURCES COUNCIL, INC. SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2017 (With Summarized Information for 2016)

	_			Progra	am Services	<b>S</b>		Supporting	g Services		
				Ou	treach &	Sustainable		Management		2017	2016
	_	Energy	Forests	Com	munication	Communities	Water	& General	Fundraising	TOTAL	TOTAL
Salaries and wages Benefits and taxes	\$	141,587 \$ 15,386	83,919 9,121	\$	61,561 \$ 6,689	88,235 \$ 9,566	121,608 S 13,216	\$ 112,189 \$ 11,620	65,995 \$ 7,186	675,094 \$ 72,784	604,909 70,793
Consultants & subcontractors		9,796	9,360		3,392	1,964	28,894	131	7,151	60,688	69,783
Grants paid		-	-		-	176,645	-	-	-	176,645	-
Advertising		1,895	227		1,257	295	253	180	-	4,107	1,660
Bank charges & other fees		60	-		-	-	-	1,400	-	1,460	1,206
Conferences & meetings		20,216	5,021		15,241	2,339	3,169	6,540	-	52,526	34,168
Equipment costs		873	517		380	543	750	659	408	4,130	4,279
Facilities expenses		4,729	2,804		2,056	2,940	4,062	3,571	2,209	22,371	18,884
Insurance		1,791	1,062		779	1,114	1,539	1,353	837	8,475	7,571
Licenses & dues		540	197		321	2,282	459	572	25	4,396	2,707
Lobbyist		16,440	1,572		1,523	2,047	1,751	-	-	23,333	-
Miscellaneous		77	46		34	49	66	58	36	366	241
Office supplies		1,142	677		497	710	981	862	533	5,402	4,397
Postage		158	157		591	361	158	169	4,510	6,104	6,695
Printing		12	6		2,894	113	10	-	7,588	10,623	15,590
Professional fees		-	-		-	-	-	9,911	-	9,911	14,037
Subscriptions & publications		3,504	1,156		1,278	2,743	1,714	186	-	10,581	13,865
Telephone, internet & website		1,322	575		754	740	833	733	453	5,410	6,826
Travel		1,483	342		260	1,346	2,888	580	895	7,794	6,151
Vehicle expenses		829	491		360	515	712	626	387	3,920	3,964
Depreciation		4,423	2,622		1,923	2,750	3,799	3,341	2,066	20,924	20,113
:	\$ <u></u>	226,263 \$	119,872	\$	101,790 \$	297,297 \$	186,862	154,681 \$	100,279 \$	1,187,044 \$	907,839

See independent accountant's review report.